



Channel Islands Competition Laws
CICRA Guideline 6 - Mergers & Acquisitions

Issued August 2012

What this guideline is about

This guideline is one in a series of publications designed to inform businesses and consumers about how we, the Channel Islands Competition and Regulatory Authorities ('CICRA'), apply competition law in the Channel Islands. Details of these other publications, including how to obtain copies, are at the back of this guideline.

The purpose of this guideline is to explain to consumers, businesses and their advisers the provisions in the Jersey and Guernsey competition laws in respect of mergers and acquisitions. Specifically, this guideline has been prepared to explain Part 4 of the *Competition (Jersey) Law 2005* ('the Jersey Law') and Part III of *The Competition (Guernsey) Ordinance, 2012* ('the Guernsey Ordinance').

This guideline should not be relied on as a substitute for the laws themselves. If you have any doubts about your position under the laws, you should seek legal advice.

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1 Introduction

Why is competition important?

Open and vigorous competition is good for consumers because it can result in lower prices, new products of a better quality and more choice. It is also good for fair-dealing businesses, which flourish when markets are competitive.

Competition law in the Channel Islands

In the Channel Islands, the Jersey Law and the Guernsey Ordinance prohibit anti-competitive behaviour, including anti-competitive agreements between businesses and the abuse of a dominant position in a market. They also require certain mergers and acquisitions to be notified to CICRA for approval.

What is CICRA?

The Jersey Competition Regulatory Authority ('JCRA') and the Guernsey Competition and Regulatory Authority ('GCRA') co-ordinate their activities with respect to competition law enforcement in the Channel Islands. For the purpose of this document, the JCRA and the GCRA are together referred to as CICRA, and all references in this document to CICRA should therefore be read as references to each of the JCRA and the GCRA, unless the context otherwise requires.

What powers does CICRA have?

Through the JCRA and GCRA, CICRA has a wide range of powers to investigate businesses suspected of breaching the law. We can order that offending agreements or conduct be stopped and levy financial penalties on businesses and individuals for the breach.

What types of organisation are considered a 'business'?

In this guide, we refer to a 'business'. This term (also referred to as an 'undertaking' in the laws) means any entity engaged in economic activity, irrespective of its legal status, including companies, partners, cooperatives, States' departments and individuals operating as sole traders.

A Note on European Union (EU) Competition Law

The competition laws in Guernsey and Jersey are modelled on the competition provisions in the Treaty on the Functioning of the EU. The Channel Islands' legislation places certain obligations on CICRA and the Royal Court in each island when applying the competition laws:

- In Jersey, Article 60 of the *Competition (Jersey) Law 2005* provides that so far as possible questions arising in relation to competition must be dealt with in a manner that is consistent with the treatment of corresponding questions arising under EU competition law; and
- In Guernsey, Section 54 of *The Competition (Guernsey) Ordinance, 2012* provides that CICRA and the Royal Court must take into account the principles laid down by and any relevant decisions of the European courts in respect of corresponding questions arising under EU competition law.

As noted above, CICRA must endeavour to ensure that, as far as possible, competition matters arising in the Channel Islands are dealt with in a manner consistent with - or, at least, that takes account of - the treatment of corresponding questions under EU competition law. Relevant sources include judgments of the European Court of Justice or General Court, decisions taken and guidance published by the European Commission, and interpretations of EU competition law by courts and competition authorities in the EU Member States. Article 60 and Section 54, however, do not prevent us from departing from EU precedents where this is appropriate in light of the particular circumstances of the Channel Islands.

2 What is a merger or an acquisition?

In the interests of brevity, mergers and acquisitions are referred to as 'mergers' in the remainder of this guideline.

Mergers can be categorised as horizontal, vertical or conglomerate. Horizontal mergers involve a merger between parties at the same level in the supply chain; for example, between two retailers, or several producers of the same good or service in the same geographic market. Vertical mergers typically involve either a merger between a business and its supplier or a business and its customer. Conglomerate mergers cover all other types of mergers, although in practice, the focus of CICRA will usually be on mergers between businesses that are active in closely-related markets (e.g. suppliers of complementary products, or suppliers of products that are generally purchased by the same set of customers for the same end use).

Mergers can bring many benefits to an economy, introducing new management skills and investment, and in many cases, improvements in efficiency through economies of scope and scale. However, concerns around mergers arise to the extent that they lessen competition. In these circumstances, there are risks that prices may increase or output may decrease, which requires some assessment to gauge the seriousness of those concerns and their effect on the competitiveness of the market.

What constitutes a merger under the laws?

Both laws contain comprehensive definitions of the concept of a “merger or acquisition”. In general, the following transactions will be considered to be mergers under the laws:

- Direct or indirect acquisition of control by one undertaking (or a person who controls an undertaking) of another undertaking, or the business of another undertaking, or the substantial parts of the assets of another undertaking;
- A statutory merger, amalgamation or combination of two or more undertakings; and
- The creation of a joint venture, by partnership or otherwise.

“Control” is defined in both laws as arising when decisive influence is capable of being exercised in respect of the business or undertaking. Both laws also provide that when determining whether decisive influence exists, CICRA and the Royal Courts must take into account all relevant facts and circumstances, and not merely the legal effect of acts or agreements. The concept of “decisive influence” is also used in the EU Merger Regulation¹ to identify when a notifiable merger should take place. There is a great deal of precedent of the European courts² and guidance of the European Commission³ regarding the interpretation of this phrase, and CICRA will have close regard to that precedent when

¹ Council Regulation (EC) No 139/2004 of 20 January 2004 on the control of concentrations between undertakings, Article 3(2)

² Case T-282/02 *Cementbouw v Commission* [2006] ECR II-319

³ Commission Consolidated Jurisdictional Notice under Council Regulation (EC) No 139/2004 on the control of concentrations between undertakings, 2008/C95/01, 16 April 2008, at paragraphs 11-90

applying the merger provisions in the Channel Islands' laws.

3 Why might a merger or acquisition give rise to concerns?

Concerns that arise in respect of horizontal mergers relate to the elimination of competition between rival firms which, depending on their size, can be significant. Issues that come under consideration in such mergers are whether there is a material reduction in the level of competition, and the implications of that for consumers; the market power the merged business is likely to enjoy following the merger; and the degree to which any increase in concentration in the relevant market may strengthen the ability of the market's remaining participants to coordinate pricing & output decisions.

In the case of vertical mergers, concerns tend to be about possible changes to the pattern of industry behaviour following the merger, rather than the reduction in the number of rivals in a given market. For example, the merger may increase the likelihood that competitors to the new merged business may no longer have access to inputs they require to compete in the market, or suppliers will no longer be in a position to sell their goods or services to a customer that forms part of a merged entity. Whether such developments are detrimental to effective competition is at the core of any examination of such transactions.

As with vertical mergers, conglomerate mergers do not lead to any reduction in the number of competitors in a market. Typically, the focus will be on the ability and incentive of the merged entity to leverage a position of market power from one market to another by means of tying, bundling or other exclusionary practices.

4 Is the merger or acquisition notifiable?

Part 4 of the *Competition (Jersey) Law 2005* and Part III of *The Competition (Guernsey) Ordinance, 2012* deal with mergers and acquisitions.

Article 20(1) of the Jersey Law and Section 13 of the Guernsey Ordinance provide that a person must not execute a merger of a type prescribed either in an Order (in the case of the Jersey Law) or by Regulation (in the case of the Guernsey Ordinance) without CICRA approval.

In Jersey, *the Competition (Mergers and Acquisitions) (Jersey) Order 2010* (the 'Jersey Order') specifies the mergers that are subject to the requirement for prior approval.

In Guernsey, *The Competition (Prescribed Mergers and Acquisitions) (Guernsey) Regulations, 2012* (the 'M&A Regulations') prescribe the mergers to which the prohibition set out in Section 13(1) of the Ordinance applies.

The notification criteria in the Jersey Order are based on share of supply/purchase tests, whereas the criteria in the M&A Regulations are based on turnover.

It should be emphasised that these thresholds are purely jurisdictional tests, and the fact that a merger must be notified to CICRA does not imply in any way that it is problematic from a competition point of view. CICRA can reach such a conclusion only after a full assessment as to whether the merger would substantially lessen competition.

Jersey Thresholds

The Jersey Order requires a merger to be approved by CICRA before being executed where the 'share of supply or purchase' of one or more parties to the merger in any product or service exceeds one or more of the following thresholds:

- Article 2 of the Order -- Where it results in a share of supply or purchase of 25% or more being achieved, or increased. This threshold is intended to apply to 'horizontal mergers', i.e. where the parties are existing competitors, and their combined shares of supply or purchase equal or exceed 25%. So, for example, where one competitor has 24% and the other has 1%, the parties to the merger would need to apply for approval. Equally, where one party has 15% and the other has 10%, the parties would need to apply.
- Article 3 of the Order -- Where one party has a share of supply or purchase of 25% or more, and the other has a 'vertical' relationship with that party (for example, as a supplier to or customer of that party). So for example, if a company with a 25% or more share of supply of bricks in Jersey was to merge with a house builder, this would require an application for approval. Equally, if a company with a retail share of 25% of potatoes was to merge with a potato producer, this would also require an application.
- Article 4 of the Order -- Where one party has a share of supply or purchase of 40% or more and there is no horizontal or vertical relationship, the merger will require prior approval, unless it qualifies for either one of the two exemptions to Article 4, contained in Articles 4(a) and 4(b), discussed below. This is designed to deal with a situation where there is no horizontal or vertical relationship between the parties, but where the merger

may nevertheless raise competition concerns. These types of mergers are referred to as conglomerate mergers. An example might be if a major electricity supplier was to merge with a major telecommunications supplier.

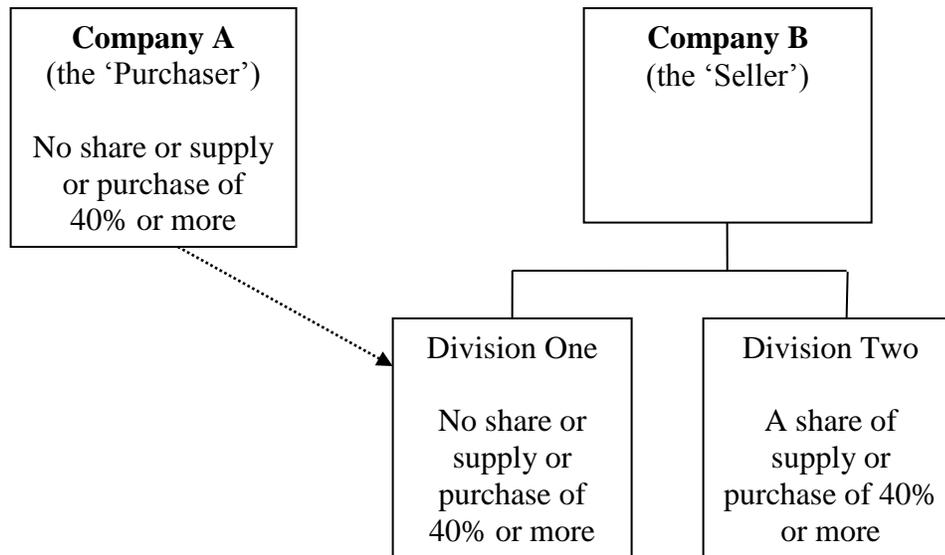
When making assessments of shares of supply or purchase, as a general guide the parties should look at the various possible alternative descriptions of products or services. If any of them result in the relevant threshold being exceeded, on the basis of information that is available, the parties should apply for approval. Where more than one measure is available, for example, turnover, volumes, floor space etc, and any of them results in the threshold being exceeded, the parties should apply for approval. In any event, if in doubt, the parties may contact us for an informal discussion prior to deciding whether to apply.

Exemptions in Article 4 of the Jersey Order

The Jersey Order has two exemptions to the notification threshold contained in Article 4 of the Order. If a merger that would otherwise meet the threshold of Article 4, but where either exemption is applicable, CICRA notification and approval is not required under the Jersey Law. These exemptions are discussed below.

- Article 4(a) exempts the acquisition of undertakings located outside Jersey, and with no Jersey assets or sales, by undertakings with a current share of supply or purchase of 40% or more in Jersey. Thus, for example, if a company has a 40% share of supply in Jersey of say, bicycles, and it intends to acquire a supplier of bicycles in another country with no share of supply or purchase in Jersey and no assets located in Jersey, that merger would fall under the exemption of Article 4(a) and hence does not require notification to, or approval by, CICRA. Note that the thresholds contained in Articles 2 and 3 of the Order are not applicable in this example. The term 'assets' as used in this exemption includes both tangible and intangible assets, meaning that the acquired undertaking must not hold any assets, tangible or intangible, in Jersey at the time of the merger for the exemption to apply.
- Article 4(b) exempts a merger in situations where the seller has a share of supply or purchase of 40% or more in a product or service, but where that share is not subject to the merger and where any non-competition, non-solicitation or confidentiality clauses included do not exceed a period of three years and are strictly limited to the products or

services supplied by the undertaking being acquired.



In this example, Companies A and B are active in the supply and purchase of different goods and the thresholds of Articles 2 and 3 of the Order are not applicable. Company A has no share of supply or purchase of 40% or more in Jersey and proposes to purchase Division One of Company B. Division One has no share of supply or purchase of 40% or more in Jersey; however, another part of Company B (Division Two) does. By operation of the Order and the exemption contained in Article 4(b), Company A's acquisition of Division One from Company B would not require notification to, and approval by, CICRA, so long as any non-competition, non-solicitation or confidentiality clauses agreed between Companies A and B do not exceed a period of three years and are strictly limited to the products or services supplied by Division One.

The three-year limitation for non-competition and similar clauses is based on the maximum period generally

allowed for such clauses under relevant EU guidelines⁴. Parties may propose non-competition or similar clauses for a period of longer than three years; however, the inclusion of such a clause in an agreement means that the merger cannot qualify for the exemption contained in Article 4(b) of the Jersey Order, and the merger must be notified to, and approved by, CICRA for the parties to proceed. The inclusion of other ancillary agreements within the merger (that is, agreements other than non-competition, non-solicitation or confidentiality clauses) does not affect the potential application of the exemption however such agreements may be captured by Article 8(1) of the Jersey Law.

As with the share of supply test generally, if parties have questions concerning the potential application of the exemptions contained in Articles 4(a) and 4(b), they are encouraged to contact CICRA for an informal discussion prior to deciding whether to apply.

⁴ See *Commission Notice on restrictions directly related and necessary to concentrations*, O.J. C 56/03 (5 March 2005).

Guernsey Thresholds

Under the M&A Regulations, the thresholds for determining whether a merger must be notified to CICRA are based on turnover of the undertakings involved in the merger.

Regulation 1 provides that a merger will be notifiable if:

- a) the combined applicable turnover of the undertakings involved in the merger or acquisition arising in the Channel Islands exceeds £5 million; and
- b) two or more of the undertakings involved in the merger or acquisition each have applicable turnover arising in Guernsey which exceeds £2 million.

Which are the undertakings involved in the merger?

Regulation 2 of the M&A Regulations provides a list of the undertakings that will be taken to be “involved” in a merger for the purposes of Regulation 1. In summary, the undertakings involved will be the acquirer and the target, or, in the case of a joint venture, the parties establishing the joint venture together with the joint venture itself. The EU Merger Regulation⁵ incorporates a concept of “undertakings concerned” in a merger, which is similar. CICRA will have regard to the guidelines produced by the European Commission⁶ when applying the M&A Regulations on this point.

⁵ Council Regulation (EC) No 139/2004 of 20 January 2004 on the control of concentrations between undertakings, Article 1

⁶ Commission Consolidated Jurisdictional Notice under Council Regulation (EC) No 139/2004 on the control of concentrations between undertakings, 2008/C95/01, 16 April 2008, at paragraphs 129-153

How is the turnover of an undertaking determined?

Regulation 1(3) of the M&A Regulations state that the turnover of an undertaking is to be calculated in accordance with Regulations 2 to 7 of *The Competition (Calculation of Turnover) (Guernsey) Regulations, 2012* ('Turnover Regulations'). Those provisions stipulate that for a "standard" business, turnover is to comprise amounts "derived from the sale of products and the provision of services falling within the undertaking's ordinary activities", after deduction of rebates and taxes based on sales. The relevant period over which turnover is to be calculated is the immediately preceding "business year", defined in Regulation 8 of the Turnover Regulations as a period for which the business has published (or prepared) accounts.

An undertaking's turnover also comprises the turnover of its "connected undertakings" (e.g. subsidiaries, parent companies and sibling companies) – see Regulation 4 of the Turnover Regulations. As a result of this provision, where an undertaking involved in a merger is part of a broader corporate group, its turnover will usually comprise the turnover of the entire corporate group.

Special rules exist for the calculation of turnover for:

- credit and financial institutions – these are defined in Regulation 8 of the Turnover Regulations by reference to Guernsey financial services legislation. Under Regulation 5 of the Turnover Regulations, the turnover of credit or financial institutions comprise a series of income items;
- insurance undertakings – these are defined in Regulation 8 of the Turnover Regulations by reference to Guernsey legislation. Under

Regulation 6 of the Turnover Regulations, the turnover of insurance undertakings comprises gross premiums; and

- associations of undertakings – under Regulation 7, the turnover of associations of undertakings comprises the sum of the turnover of each of the member undertakings.

The geographic attribution of an undertaking's turnover (i.e. whether an undertaking's turnover arises in the Channel Islands or Guernsey under Regulation 1 of the M&A Regulations) is determined in accordance with the rules outlined in Regulation 1(2) of the M&A Regulations. For "standard" businesses, the place in which turnover arises is determined by the location of the customer. Special rules exist for credit and financial institutions and insurance undertakings. For credit and financial institutions, turnover arises in the place where the branch or division of that institution is based, while for insurance undertakings, turnover arises where the gross premiums are received.

The provisions in the M&A Regulations closely follow equivalent provisions in the EU Merger Regulation⁷. CICRA will have regard to the guidelines produced by the European Commission⁸ when applying the M&A Regulations on this point.

⁷ Council Regulation (EC) No 139/2004 of 20 January 2004 on the control of concentrations between undertakings, Article 5

⁸ Commission Consolidated Jurisdictional Notice under Council Regulation (EC) No 139/2004 on the control of concentrations between undertakings, 2008/C95/01, 16 April 2008, at paragraphs 157-203 and 206-220

5 When can I notify a merger?

The competition laws prohibit parties completing a notifiable merger before they have obtained approval from CICRA. However, there is no obligation for parties to notify within a certain time-frame (provided the parties do not implement the merger before approval is given by CICRA). Therefore, mergers must be notified to CICRA prior to their implementation and following the conclusion of the agreement, the announcement of the public bid, or the acquisition of a controlling interest. CICRA therefore recommends that all sale and purchase agreements contain a condition precedent making the merger conditional upon receiving JCRA or GCRA approval, if required.

Under CICRA's determinations with respect to the time at which, and form in which, applications for approval of mergers and acquisitions are to be submitted (available on CICRA's website), notification may also be made where the parties demonstrate to CICRA a good faith intention to conclude an agreement (as evidenced by, for example, adequate financing, heads of agreements or similar, or evidence of board-level consideration) or, in the case of a public bid, where they have publicly announced an intention to make such a bid, provided that the intended agreement or bid would lead to a notifiable merger.

Parties should note that the merger notification process in the Channel Islands involves public consultation. Therefore, when parties lodge applications for approval of a merger, the existence of the proposed transaction will be disclosed to the public.

If the form of the merger changes after an approval decision has been issued by CICRA, then a further notification may be required. Insignificant modifications

of the merger - for example, minor changes in the shareholding percentages which do not affect the change in control or the quality of that change, changes in the offer price in the case of public bids or changes in the corporate structure by which the merger is implemented - are considered as being covered by CICRA's approval decision.

6 What is the process for notification and review?

It will normally be appropriate for an application to be submitted jointly by both or all parties, although they may appoint a joint representative, e.g. the acquiring business or its legal adviser, for this purpose. The obligation to apply for approval under Regulations 4 and 5 of the M&A Regulations in Guernsey falls on the acquiring undertaking, although this does not preclude all parties from submitting the application jointly.

We have the power to refuse approval of a merger if any information we have requested from the parties has not been provided within a reasonable time. It should also be noted that it is an offence under the laws to knowingly or recklessly provide material information that is false or misleading.

Preliminary review

In Guernsey, where an acquiring undertaking involved in a merger is a credit or financial institution (terms defined in Regulation 8 of the M&A Regulations), then it is entitled to apply for a preliminary review of the merger, using a Shortened Merger Application Form.

The preliminary review process is available to credit and financial institutions for 2 principal reasons:

- (a) the particular manner in which turnover is calculated for credit and financial institutions means that credit and financial institutions based in Guernsey are likely to have significant turnover in Guernsey for the purposes of the M&A Regulations, even where most or all of their account-holders are based in other territories; and

(b) where Guernsey-based credit and financial institutions are providing services to account-holders or customers in other territories, they will typically be operating in markets that have a wide geographic scope, and will compete against a large number of alternate providers in jurisdictions other than Guernsey.

Upon receiving a Shortened Merger Application Form, CICRA will register the application and post a notice on its website, stating that the parties have submitted the application (and the industries in which the parties are active) and inviting comments on the proposed merger. This consultation period will last for 7 days.

If no public comments are received, and CICRA otherwise has no concerns regarding the merger, then on the working day after the expiry of 14 days since registration, CICRA will issue a short-form decision, approving the merger. The decision will be published on our website, once CICRA and the parties have discussed the redaction of any commercially-sensitive information.

If CICRA has any concerns regarding a merger notified under the preliminary review, it will require the parties to prepare a standard Merger Application Form. This will be advised during the 14 day period after registration.

If a merger is eligible for preliminary review, but the parties consider that it is likely to require detailed analysis, they are entitled to apply for both preliminary review and a first detailed review by submitting a standard Merger Application Form, in order to shorten the time likely to be taken by CICRA to conduct its assessment.

First detailed review

An application for a first detailed review should be made using the Merger Application Form which is available on the CICRA website. There is a common Merger Application Form for Jersey and Guernsey; if the merger is notifiable in both Jersey and Guernsey, then only one form needs to be submitted to CICRA (although separate application fees will be payable). If a merger is notifiable in Jersey and Guernsey, but the parties are entitled to apply for preliminary review in Guernsey, then CICRA will permit the parties to apply for preliminary review (and to pay the preliminary review fee in Guernsey) using the standard Merger Application Form. However, in these cases, CICRA will apply the first detailed review process in both islands (including the timetable for public consultations and decisions).

In order to ensure that CICRA is able to review the merger quickly, the parties should take certain steps before submitting the Merger Application Form:

- If the notified transaction is unlikely to raise substantive competition issues, then CICRA will expect to receive a draft Merger Application Form for review no fewer than 5 working days in advance of when it is intended the final Merger Application Form will be submitted to CICRA; and
- If the notified transaction is likely to give rise to substantive competition issues, then, in addition to receiving a draft Merger Application Form no fewer than 5 working days in advance of when it is intended the final Merger Application Form will be submitted to CICRA, CICRA will also expect the parties to request a pre-filing meeting to explain

the background to the transaction and the affected markets. Ideally, this meeting should occur at least 7 working days in advance of when it is intended the final Merger Application Form will be submitted to CICRA.

The competition laws are concerned with the effect of mergers on competition in Jersey or Guernsey (or the public interest in Guernsey). Accordingly, where a merger involves a multinational company, the parts of the merger that do not affect Jersey or Guernsey need not be delayed by our process.

On receipt of the application for a first detailed review, we will publish a notice on our website, stating that the parties have submitted the application (and the sectors in which they are engaged) and inviting comments on the proposed merger. The public consultation period will run for 2 weeks. We may also approach one or more of the parties' competitors, suppliers and/or customers, or third parties who might hold information regarding the markets in which the parties are active (e.g. other regulatory agencies).

There is no statutory deadline for the conclusion of a first detailed review. However, CICRA's practice by way of administrative target will be that it will endeavour to reach a decision within 25 working days from the date of registration of the application. If CICRA issues any requests for further information from the parties, then we will regard this as having "stopped the clock" with respect to this timetable. The timetable will only resume once we have received a satisfactory response to our information request from the parties.

Where parties request that a decision is made more quickly than the standard administrative timetable, CICRA

will take account of this when conducting its review. While we will try to speed up our procedures in such a case, this may not always be possible where the demands of the particular case make it impracticable to accelerate the process or where our existing caseload means that this is not feasible. If a quick decision is needed, the parties should clearly explain in a cover letter to the Merger Application Form why the case is urgent, with evidence if available, and why the submission was not made earlier. In such cases, CICRA would expect parties to be particularly alert to the importance of a full and complete Merger Application Form and to very prompt responses to additional requests for information.

Second detailed review

If during the investigation of the application, issues arise that may lead to refusal of approval for the merger or an approval with conditions, then CICRA will move to a second detailed review. The opening of a second detailed review will entail the payment of a further fee – see section on ‘Fees’ below.

As soon as practicable after the commencement of the second detailed review, the parties will be provided with a further information request from CICRA, seeking information required to assess various “theories of harm” (i.e. the basis upon which the merger might substantially lessen competition, or, in Guernsey, operate against the public interest).

Once the analysis of “theories of harm” is complete, CICRA will issue its provisional findings in respect of the merger. The provisional findings will state CICRA’s provisional conclusion as to whether approval of the merger should be given or refused, and will set out the

reasons for this provisional conclusion and the evidence upon which it is based.

The parties, and all third parties who have registered an interest in the merger, will be invited to respond to the provisional findings, and will also be given the opportunity to meet with CICRA representatives. Our final decision will be placed on our website.

There is no statutory deadline for the conclusion of a second detailed review. However, CICRA's practice by way of administrative target will be that it will endeavour to reach a final decision within 6 months from the date of first registration of the application (i.e. commencement of the preliminary review or first detailed review). If CICRA issues any requests for further information from the parties, then we will regard this as having "stopped the clock" with respect to this timetable. The timetable will only resume once we have received a satisfactory response to our information request from the parties.

7 Fees

The laws allow CICRA to impose fees in order to cover the cost of conducting merger reviews. A cheque for our fee for dealing with the application should be enclosed with the Shortened Merger Application Form or the Merger Application Form; alternately, a bank transfer can be made (accounts details will be provided on request).

CICRA will not register an application for approval of a merger unless the relevant fee has been paid in full, and will not proceed with a second detailed review until it receives any further fee payable.

Fees in Jersey

In Jersey, CICRA's fee for a first detailed review of a merger depends on the fair market value ('FMV') of the total consideration received by the seller(s) for the merger, including the assumption of any liabilities whether actual or contingent. An application must be accompanied by payment of the appropriate fee.

Transaction's FMV	Filing Fee
Under £10,000,000	£5,000
£10,000,000 or more	£10,000

It is the responsibility of the merging parties to determine the transaction's FMV. However, if CICRA disagrees with the parties' FMV calculation, this could delay review of the merger.

If a second detailed review is required, then a further fee is payable, regardless of the transaction's FMV. CICRA will assess the resources likely to be required to conduct its review of the application, and will advise the parties at

the commencement of the second detailed review of its assessment, with a deduction for any fee paid for the first detailed review in respect of the same matter. It will be invoiced separately.

Fees in Guernsey

In Guernsey, the fees payable for mergers are prescribed by *The Competition (Merger and Opinion Application Fees) (Guernsey) Regulations, 2012*, and are based on the combined applicable turnover of the undertakings involved in the merger arising in the Channel Islands, as calculated in accordance with regulations 1(2) and 1(3) of the M&A Regulations.

For a preliminary review, the fee is £500. For a first detailed review, the fee is £5,000 if the combined applicable turnover of the undertakings involved in the merger arising in the Channel Islands is less than £10 million and £10,000 if that turnover is more than £10 million.

If a second detailed review is required, then the relevant regulations entitle CICRA to levy “such fee calculated by the Authority to cover its reasonable costs, fees and expenses in connection with the determination of the application, less any fee paid for a first detailed review in respect of the same matter”. CICRA will assess the resources likely to be required to conduct its review of the application, and will advise the parties at the commencement of the second detailed review of its assessment. It will be invoiced separately.

8 Confidentiality and involvement of third parties

The laws require CICRA to keep confidential non-public information it receives during a merger investigation. However, this restriction does not apply to information where consent for disclosure has been obtained. When submitting an application form, parties must clearly indicate the confidential information it contains.

If third parties request a copy of the Merger Application Form in order to consider whether to make a submission to CICRA regarding the merger, the parties will be obliged to create a non-confidential version of the Merger Application Form for distribution to those third parties.

In the event that a merger review proceeds to a second detailed review, CICRA will provide a copy of its provisional findings to all parties who have registered an interest in the review of that merger (e.g. responded to the public consultation). The parties will be invited to review the provisional findings prior to distribution so as to avoid commercially-sensitive information being disclosed.

Parties will also be invited to review CICRA's final decision and to highlight any information that they consider should be redacted from the public version of the decision for reasons of commercial confidentiality. In disclosing market share data, CICRA will apply the European Commission's guidelines on this topic⁹.

⁹ *Market Share Ranges In Non-Confidential Versions of Merger Decisions*, see http://ec.europa.eu/competition/mergers/legislation/market_share_ranges.pdf

9 How will CICRA assess a merger?

Where CICRA receives applications for approval of mergers under the Jersey Law or the Guernsey Ordinance, we are required to consider whether the merger will substantially lessen competition within any market. In addition, where we receive applications for approval of mergers under the Guernsey Ordinance, we are also required to consider whether the merger would be to the prejudice of consumers, the economic development and well-being of the Bailiwick or the public interest.

Substantial lessening of competition test

An analysis of whether a merger is likely to substantially lessen competition will involve the following steps:

- defining the affected relevant market(s). Further details on CICRA's approach to market definition can be found in *CICRA Guideline 7 - Market Definition*;
- assessing concentration levels in the affected markets – identifying the competitors in the market/s and their relative share/s of that market;
- assessing whether the merger creates or enhances the merged firm's ability or incentives to exercise market power, either unilaterally or in coordination with competitors;
- assessing whether other market forces, such as the entry of new competitors or the countervailing power of customers, eliminate the risk of a substantial lessening of competition; and
- assessing any pro-competitive effects or efficiencies that may result from the merger. We will seek evidence that the benefits will arise in a short time period, would not otherwise have been

realised and that they directly arose from the merger.

For horizontal mergers, CICRA can assess two potential types of anticompetitive effects: unilateral effects (i.e., the ability of the merged entity to raise prices unilaterally) and coordinated effects (i.e., the ability of the merged entity to raise prices with either the implicit or explicit cooperation of other competitors).

For vertical or conglomerate mergers, CICRA's focus will be on assessing whether the merged entity would have the ability or incentive to foreclose the market to competitors, either by denying access to important inputs upstream, or by denying access to "routes to market" downstream.

Throughout this analysis, CICRA compares the merger's 'factual' and 'counterfactual.' That is, in reaching a conclusion about whether a merger is likely to substantially lessen competition, CICRA makes a 'with and without' comparison rather than a 'before and after' comparison. The comparison is between two hypothetical future situations, one with the merger (the factual) and one without (the counterfactual). The difference in competition between these two scenarios is then able to be attributed to the impact of the merger.

In framing a suitable counterfactual, CICRA bases its view on a pragmatic and commercial assessment of what is likely to occur in the absence of the proposed merger. The status quo cannot necessarily be assumed to continue in the absence of the merger, although that may often be the case. It may be, for example, that a merger is expected to extinguish the prospect for greater competition through the elimination of a vigorous recent

entrant, or the merger may involve a business that would not otherwise continue in the market.

When assessing horizontal mergers¹⁰ and non-horizontal (i.e. vertical and conglomerate) mergers¹¹, CICRA will have regard to the guidelines produced by the European Commission. We may also consider the substantive merger guidelines applied by the Office of Fair Trading and the Competition Commission in the UK¹², as well as those of other competition authorities.

If the merger raises material concerns following the above process of analysis, we will not grant approval, or will grant approval subject to conditions. If we are satisfied that the merger will not result in a substantial lessening of competition, subject to public interest considerations in respect of a merger notified under the Guernsey Ordinance, we will grant approval for the merger.

Public interest considerations

Section 13(2)(b) of the Guernsey Ordinance provides that CICRA must not grant approval to mergers notified under the Guernsey Ordinance unless we are satisfied that the merger would not be to the prejudice of:

- i. consumers, or any class or description thereof;
- ii. the economic development and well-being of the Bailiwick of Guernsey; and
- iii. the public interest.

¹⁰ *Guidelines on the assessment of horizontal mergers under the Council Regulation on the control of concentrations between undertakings*, 2004/C31/03, 5 February 2004

¹¹ *Guidelines on the assessment of non-horizontal mergers under the Council Regulation on the control of concentrations between undertakings*, 2008/C265/07, 18 October 2004

¹² Competition Commission, *CC2 – Merger Assessment Guidelines* (September 2010)

The Guernsey Ordinance does not include any definitions with respect to the terms “economic development and well-being” and “public interest”. In CICRA’s view, a wide range of factors are potentially relevant to an assessment of these criteria.

In relation to an assessment of whether a merger would be to the prejudice of consumers (or any class of them), CICRA’s starting point will be that preserving effective competition in a market should be sufficient to ensure that the interests of all classes of consumers are protected. However, there may be circumstances in which mergers may harm certain classes of consumers (e.g. residential consumers; business consumers; consumers based in a particular location). Where parties are claiming that a merger should be approved due to the efficiencies that will result, the need for CICRA to be satisfied that the merger will not prejudice the interests of consumers may lead to us requiring compelling evidence that the efficiency benefits will be passed on to consumers.

In relation to analysing the effect of a merger on the economic development and well-being of the Bailiwick of Guernsey, CICRA may have regard to the likely impact of the merger on economic activity in the Bailiwick.

When assessing whether a merger will prejudice the public interest, the non-exhaustive list of the factors that CICRA may consider includes:

- the impact of the merger on employment in Guernsey;

- the impact of the merger on the provision of essential services in Guernsey (including transport links).

In the Merger Application Form, parties are asked to provide evidence as to the impact of the merger on consumers, economic development and the public interest. CICRA will also accept evidence from third parties as to the likely effect of the merger on these matters.

10 Approving mergers on the basis of conditions

Under Article 22(1) of the Jersey Law and Section 17(1) of the Guernsey Ordinance, CICRA may attach conditions to its approval of a merger. The attachment of conditions would be appropriate where CICRA is satisfied that, without conditions, the merger could not be approved, but, if one or more conditions were fulfilled, the merger would not substantially lessen competition, or, in Guernsey, would be to the prejudice of consumers, the economic development and well-being of the Bailiwick or the public interest.

Examples of situations where the attachment of conditions may be appropriate include the following:

- Where a horizontal merger involving two retail competitors would substantially lessen competition in only one area, or in a limited number of products. In the first case, a condition that the merger can proceed as long as retail outlets in particular geographical areas are excluded, or subsequently sold off, may allow the merger to proceed. In the second, again the exclusion or sale to a third party of a particular product range may allow the merger to proceed. For an example of this type of condition in practice, see *JCRA Decision M005/05 – Ferryspeed (CI) Limited and Channel Express (CI) Limited*.
- In a vertical merger that involves one company acquiring a critical source of supply for it and its competitors, a condition assuring continued supplies to competitors on reasonable commercial

terms may be appropriate. For an example of this type of condition in practice, see JCRA *Decision M171/08 – Jersey Royal (Potato Marketing) Limited and EC Le Feuvre Agricultural Machinery Limited*.

- In a conglomerate merger, where it may be appropriate in certain circumstances to require, as a condition of the approval, that the merged enterprise does not grant discounts for bundled products or services, at such a level that suppliers of individual components of the bundle cannot complete profitably.

For mergers that raise concerns, parties are encouraged to raise with CICRA at the earliest opportunity any conditions that may allow the merger to proceed without substantially lessening competition or operating against the public interest. The obligation will be on the notifying parties to propose conditions to CICRA. In a first detailed review, the parties may choose to offer conditions at any time in order to expedite approval. If the investigation proceeds to a second detailed review, then the parties should consider whether there are conditions that they consider would address the concerns highlighted by CICRA in its provisional findings.

If parties offer conditions, CICRA will engage in a process of ‘market-testing’, under which it will consult competitors, customers and/or suppliers of the merged entity, in order to assess the practicability of the remedies, and whether they adequately address CICRA’s concerns.

Any conditions imposed by CICRA as part of a merger approval decision can be of a continuing nature. Those

conditions can bind a range of parties, including the parties to the merger, the merged entity, or directors or officers of those parties. In addition, CICRA can impose financial penalties in respect of any subsequent breach of those conditions.

When assessing proposals for conditions, CICRA will take account of guidance published by other competition authorities, including the European Commission¹³ and the UK competition authorities¹⁴.

¹³ *Commission notice on remedies acceptable under Council Regulation (EC) No 139/2004 and under Commission Regulation (EC) No 802/2004*, 2008/C267/01, 22 October 2008

¹⁴ Competition Commission, *CC8 – Merger Remedies* (November 2008)

11 How can I find out more?

Please contact us if you have a question about the laws in either island, or if you suspect that a business is breaching the law and wish to complain or discuss your concerns.

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Publications

All our publications, including the detailed guidelines we publish covering specific areas of the law, can be downloaded from our website: www.cicra.je and www.cicra.gg. You can order copies of our publications by telephone from the numbers above.